



## District Health Assessment for Multiple District 305 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1		123	1	124	100%	0	6	-6	3593	5	3598	192	248	-56	-1.53%	4,053	29	23%	8	86	0%	32%	1%	52%	30	12	
305 N2		93	0	93	0%	0	2	-2	2361	0	2361	138	45	93	4.10%	2,462	25	34%	4	25	0%	43%	12%	48%	21	7	
305 S		87	0	87	0%	0	2	-2	1551	0	1551	62	65	-3	-0.19%	1,855	18	67%	7	33	0%	41%	5%	59%	20	5	
		303	1	304	100%	0	10	-10	7505	5	7510	392	358	34	0.45%	8,370	25	39%	7	144	0%	38%	5%	53%	71	24	



## District Health Assessment for Multiple District 306 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1		72	0	72	0%	2	2	0	1697	0	1697	85	27	58	3.54%	1,795	24	29%	7	11	50%	11%	0%	50%	19	8	
306 A2		99	0	99	0%	0	1	-1	2594	0	2594	93	135	-42	-1.59%	2,585	26	23%	11	11	0%	3%	4%	62%	26	12	
306 B1		88	0	88	0%	0	1	-1	2541	0	2541	85	67	18	0.71%	2,533	29	22%	3	21	0%	20%	3%	48%	24	12	
306 B2		106	0	106	0%	0	0	0	2897	0	2897	93	81	12	0.42%	3,085	27	29%	0	0	0%	9%	2%	41%	26	13	
306 C1		95	0	95	0%	2	3	-1	2650	0	2650	212	64	148	5.92%	2,502	28	18%	12	5	100%	4%	3%	14%	23	10	
306 C2		93	0	93	0%	2	1	1	2397	0	2397	168	86	82	3.54%	2,497	26	35%	1	0	100%	12%	4%	43%	25	11	
		553	0	553	0%	6	8	-2	14776	0	14776	736	460	276	1.90%	14,997	27	26%	8	48	63%	10%	3%	42%	143	66	



## District Health Assessment for Multiple District 315 through October 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		102	0	102	0%	7	0	7	2607	0	2607	235	37	198	8.22%	2,610	26	33%	0	0	0%	41%	9%	56%	28	15	
315A2		194	1	195	100%	1	1	0	6202	125	6327	192	91	101	1.62%	4,795	32	22%	1	15	0%	73%	13%	27%	33	17	
315B1		129	1	130	100%	0	3	-3	3202	10	3212	46	91	-45	-1.38%	3,210	25	22%	5	76	0%	78%	51%	95%	0	1	
315B2		97	0	97	0%	5	0	5	2420	0	2420	179	47	132	5.77%	2,336	25	13%	0	0	0%	19%	1%	74%	22	11	
315B3		74	0	74	0%	3	2	1	1410	0	1410	125	56	69	5.15%	1,225	19	53%	11	46	0%	72%	9%	88%	0	0	
315B4		92	0	92	0%	3	1	2	2915	0	2915	203	43	160	5.81%	2,653	32	26%	2	3	0%	33%	13%	52%	26	12	
		688	2	690	100%	19	7	12	18756	135	18891	980	365	615	3.37%	16,829	27	26%	6	140	0%	56%	17%	61%	109	56	



## District Health Assessment for Multiple District 316 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A		52	0	52	0%	1	1	0	2104	0	2104	261	47	214	11.32%	2,098	40	15%	27	0	0%	10%	0%	23%	12	5	
316 B		57	0	57	0%	1	0	1	1838	0	1838	65	36	29	1.60%	1,775	32	35%	0	0	0%	12%	0%	11%	12	5	
316 D		136	0	136	0%	0	0	0	4048	0	4048	70	389	-319	-7.30%	4,854	30	47%	0	0	0%	42%	0%	32%	33	11	
316 G		69	0	69	0%	0	1	-1	2732	0	2732	121	87	34	1.26%	2,750	40	23%	7	14	0%	28%	0%	41%	17	5	
316 H		52	1	53	100%	0	4	-4	1998	157	2155	19	146	-127	-5.57%	1,779	38	15%	3	251	0%	57%	8%	58%	12	6	
316 J		46	0	46	0%	1	0	1	1674	0	1674	56	47	9	0.54%	1,710	36	26%	0	0	0%	46%	0%	41%	11	4	
		412	1	413	100%	3	6	-3	14394	157	14551	592	752	-160	-1.09%	14,966	35	31%	8	265	0%	34%	1%	34%	97	36	



## District Health Assessment for Multiple District 317 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A		165	0	165	0%	25	1	24	5267	0	5267	811	136	675	14.70%	4,850	32	17%	8	0	100%	25%	3%	24%	41	14	
317 B		106	0	106	0%	2	0	2	3638	0	3638	132	43	89	2.51%	3,470	34	20%	0	0	0%	26%	2%	26%	23	11	2ndVDG
317 C		98	0	98	0%	11	2	9	2769	0	2769	363	252	111	4.18%	2,612	28	23%	12	26	0%	6%	0%	34%	22	8	
317 D		97	0	97	0%	1	1	0	3881	0	3881	161	135	26	0.67%	3,800	40	14%	6	18	0%	15%	1%	12%	30	11	
317 E		52	0	52	0%	1	0	1	1930	0	1930	90	58	32	1.69%	1,749	37	13%	0	0	0%	15%	4%	44%	12	6	
317 F		61	0	61	0%	3	0	3	1870	0	1870	163	56	107	6.07%	1,851	31	20%	0	0	0%	3%	0%	15%	15	5	
		579	0	579	0%	43	4	39	19355	0	19355	1720	680	1040	5.68%	18,332	33	18%	9	44	25%	17%	2%	25%	143	55	



## District Health Assessment for Multiple District 318 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A		128	0	128	0%	6	2	4	4015	0	4015	216	131	85	2.16%	4,227	31	22%	2	23	50%	13%	0%	31%	26	13	
318 B		117	0	117	0%	1	1	0	3828	0	3828	127	78	49	1.30%	4,049	33	22%	2	43	0%	40%	8%	50%	27	14	
318 C		122	0	122	0%	3	0	3	4286	0	4286	123	155	-32	-0.74%	4,151	35	9%	0	0	0%	24%	2%	37%	25	12	
318 D		160	0	160	0%	0	0	0	5926	0	5926	102	189	-87	-1.45%	5,701	37	16%	0	0	0%	34%	14%	49%	36	18	
318 E		143	0	143	0%	1	1	0	5800	0	5800	225	205	20	0.35%	5,451	41	6%	2	14	0%	20%	3%	39%	31	12	
		670	0	670	0%	11	4	7	23855	0	23855	793	758	35	0.15%	23,579	36	15%	2	80	25%	26%	6%	41%	145	69	



## District Health Assessment for Multiple District 320 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A		77	0	77	0%	0	2	-2	2909	0	2909	60	143	-83	-2.77%	3,157	38	27%	18	23	50%	35%	10%	60%	18	6	
320 B		65	0	65	0%	0	0	0	2259	0	2259	63	24	39	1.76%	2,113	35	29%	0	0	0%	34%	2%	48%	17	6	
320 C		52	0	52	0%	1	0	1	2156	0	2156	174	77	97	4.71%	2,245	41	12%	0	0	0%	4%	4%	23%	12	4	
320 D		97	0	97	0%	3	1	2	3231	0	3231	252	168	84	2.67%	2,940	33	15%	2	25	0%	38%	0%	28%	27	9	
320 E		64	0	64	0%	0	1	-1	3012	0	3012	89	94	-5	-0.17%	3,115	47	23%	2	27	0%	19%	11%	50%	17	7	
320 F		72	0	72	0%	0	1	-1	2507	0	2507	63	69	-6	-0.24%	2,706	35	26%	1	2	0%	11%	4%	38%	22	7	
320 G		65	0	65	0%	0	0	0	2484	0	2484	164	24	140	5.97%	2,640	38	14%	0	0	0%	6%	0%	35%	18	6	
		492	0	492	0%	4	5	-1	18558	0	18558	865	599	266	1.45%	18,916	38	21%	8	77	20%	23%	4%	40%	131	45	



## District Health Assessment for Multiple District 321 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1		52	0	52	0%	0	0	0	1792	0	1792	41	48	-7	-0.39%	1,907	34	31%	0	0	0%	63%	8%	46%	11	5	
321A2		140	0	140	0%	4	0	4	4056	0	4056	235	149	86	2.17%	4,015	29	23%	0	0	0%	52%	0%	55%	46	15	
321A3		95	0	95	0%	2	0	2	2185	0	2185	137	55	82	3.90%	2,072	23	45%	0	0	0%	55%	2%	48%	21	9	
321B1		97	0	97	0%	8	1	7	3122	0	3122	332	68	264	9.24%	2,995	32	26%	18	0	100%	0%	0%	24%	25	10	
321B2		56	1	57	0%	0	1	-1	1814	20	1834	59	41	18	0.99%	1,770	32	25%	2	19	0%	65%	9%	58%	12	6	
321C1		153	0	153	0%	1	0	1	4711	0	4711	124	97	27	0.58%	4,680	31	39%	0	0	0%	60%	14%	44%	38	21	
321C2		78	0	78	0%	1	1	0	3270	0	3270	78	257	-179	-5.19%	3,489	42	10%	2	38	0%	35%	8%	27%	24	11	
321 D		131	0	131	0%	3	2	1	4193	0	4193	222	171	51	1.23%	4,438	32	32%	5	37	0%	53%	18%	47%	51	18	
321 E		89	0	89	0%	6	0	6	3100	0	3100	239	75	164	5.59%	3,059	35	13%	0	0	0%	21%	1%	25%	28	15	
321 F		135	0	135	0%	3	0	3	4018	0	4018	241	164	77	1.95%	3,901	30	31%	0	0	0%	18%	0%	54%	36	10	
		1026	1	1027	0%	28	5	23	32261	20	32281	1708	1125	583	1.84%	32,326	31	29%	6	94	20%	41%	6%	44%	292	120	





## District Health Assessment for Multiple District 322 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A		84	1	85	100%	1	2	-1	3663	26	3689	63	319	-256	-6.49%	3,587	44	11%	1	103	0%	41%	5%	76%	22	10	
322 B1		81	0	81	0%	3	1	2	3969	0	3969	121	132	-11	-0.28%	3,339	49	6%	16	0	100%	22%	4%	27%	11	0	
322 B2		78	0	78	0%	9	1	8	2947	0	2947	254	79	175	6.31%	2,805	38	28%	5	0	100%	32%	5%	56%	15	7	
322C1		136	0	136	0%	7	2	5	4072	0	4072	239	113	126	3.19%	4,212	30	26%	2	29	0%	42%	10%	64%	28	12	
322C2		52	1	53	100%	3	0	3	2410	39	2449	89	16	73	3.07%	2,272	46	9%	0	0	0%	47%	13%	77%	12	6	
322C3		100	0	100	0%	1	4	-3	3549	0	3549	91	141	-50	-1.39%	3,678	35	22%	4	59	0%	49%	9%	56%	25	10	2ndVDG
322C4		43	0	43	0%	1	2	-1	1254	0	1254	75	88	-13	-1.03%	1,288	29	23%	2	52	0%	49%	7%	44%	12	6	
322C5		65	0	65	0%	0	0	0	1957	0	1957	17	49	-32	-1.61%	1,901	30	23%	0	0	0%	49%	18%	55%	11	5	
322 D		77	0	77	0%	4	0	4	3079	0	3079	154	85	69	2.29%	3,015	40	5%	0	0	0%	31%	3%	38%	18	8	
322 E		134	0	134	0%	4	1	3	4890	0	4890	181	82	99	2.07%	4,914	36	22%	3	14	0%	59%	7%	77%	36	18	
322 F		117	0	117	0%	9	2	7	3988	0	3988	378	100	278	7.49%	3,764	34	3%	2	6	0%	36%	4%	30%	19	8	
322 G		64	0	64	0%	1	0	1	3179	0	3179	217	79	138	4.54%	3,291	50	6%	0	0	0%	25%	6%	41%	14	7	
		1031	2	1033	100%	43	15	28	38957	65	39022	1879	1283	596	1.55%	38,066	38	16%	4	263	13%	41%	7%	55%	223	97	



## District Health Assessment for Multiple District 3231 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		61	0	61	0%	0	1	-1	1775	0	1775	34	133	-99	-5.28%	1,998	29	48%	45	11	100%	15%	3%	36%	8	4	
3231A2		102	0	102	0%	2	1	1	3769	0	3769	251	153	98	2.67%	4,077	37	26%	5	8	0%	13%	6%	26%	21	7	
3231A3		133	0	133	0%	0	0	0	8281	0	8281	139	198	-59	-0.71%	8,709	62	23%	0	0	0%	19%	4%	42%	21	7	
		296	0	296	0%	2	2	0	13825	0	13825	424	484	-60	-0.43%	14,784	47	29%	25	19	50%	16%	4%	35%	50	18	



## District Health Assessment for Multiple District 3232 through October 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1		81	4	85	100%	10	0	10	4642	164	4806	207	222	-15	-0.31%	3,515	57	19%	0	0	0%	38%	11%	62%	10	5	
3232B2		52	1	53	100%	3	0	3	4766	26	4792	158	120	38	0.80%	3,648	92	15%	0	0	0%	9%	2%	40%	9	4	2ndVDG
3232F1		79	0	79	0%	0	3	-3	3149	0	3149	57	73	-16	-0.51%	2,698	40	30%	14	19	67%	15%	3%	41%	16	8	
3232F2		78	1	79	100%	0	0	0	3325	102	3427	60	89	-29	-0.84%	3,041	43	15%	0	0	0%	33%	6%	48%	18	4	
3232 J		61	0	61	0%	1	0	1	2451	0	2451	71	41	30	1.24%	2,238	40	30%	0	0	0%	33%	0%	34%	12	6	
		351	6	357	100%	14	3	11	18333	292	18625	553	545	8	0.04%	15,140	53	22%	14	19	67%	27%	5%	46%	65	27	



## District Health Assessment for Multiple District 3233 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C		93	0	93	0%	1	0	1	2816	0	2816	51	57	-6	-0.21%	3,028	30	31%	0	0	0%	46%	4%	43%	25	11	
3233E1		180	2	182	100%	8	1	7	5898	56	5954	318	186	132	2.27%	6,036	33	27%	2	10	0%	58%	20%	49%	44	16	
3233E2		150	1	151	0%	3	0	3	5999	38	6037	249	138	111	1.87%	6,208	40	20%	0	0	0%	44%	0%	35%	48	16	
3233G1		139	0	139	0%	7	2	5	4928	0	4928	155	156	-1	-0.02%	4,818	35	40%	5	122	50%	49%	6%	54%	31	9	2ndVDG
3233G2		102	0	102	0%	2	1	1	2722	0	2722	81	157	-76	-2.72%	2,679	27	31%	7	0	100%	24%	1%	28%	26	13	
		664	3	667	67%	21	4	17	22363	94	22457	854	694	160	0.72%	22,769	34	29%	5	132	50%	46%	7%	43%	174	65	



## District Health Assessment for Multiple District 3234 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1		59	0	59	0%	1	0	1	2111	0	2111	72	43	29	1.39%	2,161	36	25%	0	0	0%	39%	12%	56%	15	5	
3234D2		137	1	138	100%	5	0	5	7477	177	7654	264	174	90	1.19%	7,977	55	12%	0	0	0%	36%	7%	50%	28	7	
3234H1		94	0	94	0%	1	0	1	3275	0	3275	85	141	-56	-1.68%	3,264	35	20%	0	0	0%	38%	7%	36%	24	10	
3234H2		80	0	80	0%	1	0	1	3334	0	3334	101	81	20	0.60%	3,736	42	18%	0	0	0%	46%	16%	63%	23	7	
		370	1	371	100%	8	0	8	16197	177	16374	522	439	83	0.51%	17,138	44	18%	0	0	0%	39%	10%	50%	90	29	



## District Health Assessment for Multiple District 324 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1		180	0	180	0%	4	1	3	5745	0	5745	435	142	293	5.37%	5,871	32	18%	5	0	100%	11%	1%	21%	36	12	
324A2		221	0	221	0%	7	0	7	9155	0	9155	417	297	120	1.33%	9,390	41	9%	0	0	0%	25%	1%	36%	60	15	
324A3		103	0	103	0%	5	0	5	3624	0	3624	241	68	173	5.01%	3,398	35	13%	0	0	0%	0%	0%	43%	30	10	
324A4		134	1	135	100%	4	0	4	5071	19	5090	306	101	205	4.20%	5,294	38	13%	0	0	0%	0%	0%	27%	32	10	
324A5		59	0	59	0%	1	1	0	2044	0	2044	128	71	57	2.87%	2,022	35	22%	6	20	0%	14%	7%	44%	12	6	
324A6		145	0	145	0%	4	2	2	5130	0	5130	300	228	72	1.42%	4,773	35	23%	7	26	50%	0%	0%	37%	32	19	
324A8		62	0	62	0%	0	1	-1	2345	0	2345	32	60	-28	-1.18%	1,925	38	26%	8	23	0%	21%	6%	44%	10	4	
324B1		97	0	97	0%	0	0	0	7074	0	7074	293	269	24	0.34%	5,952	73	6%	0	0	0%	22%	1%	36%	25	6	
324B2		170	2	172	100%	0	2	-2	12828	267	13095	263	405	-142	-1.07%	12,012	75	11%	11	303	100%	8%	3%	24%	35	13	
324B3		172	0	172	0%	3	4	-1	6769	0	6769	284	164	120	1.80%	7,347	39	19%	4	45	50%	30%	7%	53%	35	8	
324B4		137	0	137	0%	8	0	8	5140	0	5140	935	95	840	19.53%	4,421	38	12%	0	0	0%	0%	0%	27%	33	9	
324B5		79	1	80	100%	7	0	7	3593	15	3608	219	39	180	5.25%	3,212	45	20%	0	0	0%	15%	0%	56%	15	3	
		1559	4	1563	100%	43	11	32	68518	301	68819	3853	1939	1914	2.86%	65,617	44	15%	7	417	55%	12%	2%	36%	355	115	



## District Health Assessment for Multiple District 325 through October 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1		272	0	272	0%	62	0	62	7245	0	7245	1497	201	1296	21.79%	5,337	27	17%	0	0	0%	49%	7%	35%	57	27	
325A2		196	0	196	0%	11	0	11	5414	0	5414	499	275	224	4.32%	5,228	28	28%	0	0	0%	62%	19%	60%	49	24	
325B1		421	0	421	0%	57	0	57	11811	0	11811	1632	498	1134	10.62%	10,969	28	19%	0	0	0%	42%	2%	36%	116	55	
325B2		382	2	384	100%	18	3	15	9216	39	9255	648	294	354	3.98%	9,184	24	28%	7	21	0%	57%	0%	52%	121	56	
		1271	2	1273	100%	148	3	145	33686	39	33725	4276	1268	3008	9.79%	30,718	27	22%	7	21	0%	51%	5%	44%	343	162	



## District Health Assessment for District 351 through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351		113	0	113	0%	1	1	0	2371	0	2371	108	89	19	0.81%	2,356	21	49%	3	2	100%	31%	3%	5%	31	14	
		113	0	113	0%	1	1	0	2371	0	2371	108	89	19	0.81%	2,356	21	49%	3	2	100%	31%	3%	5%	31	14	





## District Health Assessment for Ident 5791 - BAHRAIN - UND through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN		3	0	3	0%	0	0	0	75	0	75	3	3	0	0.00%	58	25	67%	0	0	0%	33%	0%	0%	0	0	
		3	0	3	0%	0	0	0	75	0	75	3	3	0	0.00%	58	25	67%	0	0	0%	33%	0%	0%	0	0	



## District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through October 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES		6	0	6	0%	1	0	1	165	0	165	37	0	37	28.91%	142	28	0%	0	0	0%	33%	0%	83%	0	0	
		6	0	6	0%	1	0	1	165	0	165	37	0	37	28.91%	142	28	0%	0	0	0%	33%	0%	83%	0	0	

\* - District Status: P - Provisional, T - Transitional.

\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.